

## Kantar Global Holdings S.à. r.l.

### Unaudited results for the 6 months ended 30 June 2023

Kantar Global Holdings S.à. r.l. ("Kantar," "the Group" or "the Company"), announces results for the 6 months to 30 June 2023.

	6 months ended 30 June			
	2023	2022	Change	Change
	\$m	\$m	\$m	%
Gross Revenue (\$m) <sup>1,2</sup>	<b>1,684</b>	1,626	58	4%
Adjusted Gross Margin (\$m) <sup>1</sup>	<b>1,199</b>	1,156	43	4%
Adjusted Gross Margin % <sup>1</sup>	<b>71.2%</b>	71.1%	-	0.1ppt
Adjusted EBITDA (\$m) <sup>1</sup>	<b>319</b>	312	7	2%
Adjusted EBITDA Margin % <sup>1</sup>	<b>18.9%</b>	19.2%	-	(0.3ppt)
Operating loss (\$m)	<b>(7)</b>	(88)	81	-

Discussing half year performance, Chris Jansen, Chief Executive, commented "In a challenging external market, I am encouraged by the resilient performance of our business with revenue growth of 4%. As expected, we have faced increased headwinds in 2023 – particularly in North America (from technology clients) and in China, where the economic recovery is taking some time. Against this backdrop, we have managed to improve our EBITDA, by tightly controlling our headcount and operating costs. This strong operational discipline safeguards the strategically important investments that have been transforming our business.

The momentum we have built is clear right across our business. Our APAC Insights business delivered more than 6% YTD growth, whilst our Numerator business delivered double digit growth. Kantar Media also delivered a healthy 8% growth YTD, built upon their excellent wins over the past years. We see this momentum too, in the wins we recently achieved. Our Brand Tracking business consolidated a 99% renewal rate, with significant wins including world-leading confectionary, automotive and social media brands. Revenue from our major global clients – 25% of our total revenue – is up more than 10% YTD, reflective of our Indispensable Brand Partner status with the world's biggest brands. Kantar Marketplace, our self-service platform, has delivered more than 30% YTD growth. Our Profiles business delivered external growth in excess of 50% YTD, with recent wins including three of the BrandZ top 20 brands. The global implementation of Qubed, the anti-fraud capability acquired with Qmee last year is a big differentiator in these wins, ensuring we deliver the most meaningful data.

In our portfolio transformation, we continue to build momentum too. Blackwood Seven A/S, another 2022 acquisition, and their Hamilton.AI technology accelerated our roadmap for a Unified Marketing Measurement & Optimisation (UMMO) solution. That UMMO offering is now scaled out and available globally. We are building a significant revenue pipeline for this unique SaaS offering. That launch was accompanied, in the US and UK, with the launch of BrandNow, our syndicated brand tracking offering; another offering reflective of our future where our expertise is amplified by advance analytics. Our other AI-infused offerings Link AI and Trend AI continue to outperform. The client-base for our AI solutions grew by more than 50% vs H1 last year, while more than 2,500 creative assets were tested using artificial intelligence, an increase of 98% compared to the first half of 2022.

<sup>1</sup> Please note the following:

a) This measure represents an Alternative Performance Measure (APM), please refer to pages 8-11 for definition and reconciliation between APM and condensed consolidated financial statements.

b) This measure is presented at constant currency exchange rates, please refer to page 7 for further details.

c) This measure is presented on a Proforma basis including acquisitions and excluding disposals from the time of acquisition or disposal along with the prior year comparatives. This means for 2022 we have included six months of Qmee and Blackwood Seven results and excluded four months of Numerator eCommerce and six months of Public, TNS Russia, and Xtel results.

<sup>2</sup> Gross revenue includes intercompany revenue between divisions.

This illustrates the importance of advanced analytics in our industry, and our leadership status as disruptors in this space.

As I look back on the first half of the year, I am proud of how our team has adapted to the changing environment and continued to deliver our transformation. More importantly, I am clear on how our progress will continue.”

### **Financial highlights**

- Gross revenue increased by 4% to \$1,684 million (H1 2022: \$1,626 million). All divisions showed growth versus 2022.
- Adjusted Gross margin increased by 4% to \$1,199 million (H1 2022: \$1,156 million) as our growth in revenue was supported by our drive towards more direct cost efficiencies, such as the automation of our platforms.
- Adjusted EBITDA increased by 2% to \$319 million (H1 2022: \$312 million).
- Operating loss improved to \$7 million (H1 2022: \$88 million) mainly driven by the adverse impact in 2022 of the suspension of operations in Russia (\$53 million).

For further information go to:

[www.kantar.com](http://www.kantar.com)

### **About Kantar**

- Kantar is the world’s leading marketing data and analytics business and an indispensable brand partner to the world’s top companies.
- We combine the most meaningful attitudinal and behavioral data with deep expertise and advanced analytics to uncover how people think and act.
- We help clients understand what has happened and why and how to shape the marketing strategies that shape their future.

# Operating and Financial Review

For the purpose of the Operating and Financial Review section of this report, the analysis of the Group's financial results and performance has been performed on a Proforma basis, including acquisitions and excluding disposals from the time of acquisition or disposal along with the prior year comparatives. We monitor divisional revenue on a gross basis i.e., inclusive of intercompany trading and therefore analyse group revenue on an aggregate basis. We provide commentary against constant currency exchange rates (see page 7) as we consider this more appropriate and meaningful. Some measures represent Alternative Performance Measures (APMs), please refer to pages 8-11 for definition and reconciliation between APM and Condensed Consolidated Financial Statements. Additionally, in 2023, our North American Advertising Intelligence (Ad Intel) business is reported as a separate division under the brand name Vivvix, which combines elements of the Kantar Media and Numerator Ad Intel businesses.

6 months ended 30 June 2023

	Constant Currency Rate				Actual Exchange Rate			
	2023 \$m	2022 \$m	Change \$m	Change %	2023 \$m	2022 \$m	Change \$m	Change %
<b>Gross Revenue</b>	<b>1,684.1</b>	1,625.7	58.4	4%	<b>1,697.0</b>	1,797.6	(100.6)	(6%)
Direct Costs	<b>484.9</b>	469.9	15.0	3%	<b>487.0</b>	546.7	(59.7)	(11%)
<b>Adjusted Gross Margin</b>	<b>1,199.2</b>	1,155.8	43.4	4%	<b>1,210.0</b>	1,250.9	(40.9)	(3%)
Adjusted Gross Margin %	<b>71.2%</b>	71.1%	-	0.1ppt	<b>71.3%</b>	69.6%	-	1.7ppt
Staff Costs	<b>711.0</b>	679.3	31.7	5%	<b>717.6</b>	769.8	(52.2)	(7%)
General and Administrative Costs	<b>169.1</b>	164.8	4.3	3%	<b>171.5</b>	173.5	(2.0)	(1%)
<b>Adjusted EBITDA</b>	<b>319.1</b>	311.7	7.4	2%	<b>320.9</b>	307.6	13.3	4%
<b>Adjusted EBITDA Margin %</b>	<b>18.9%</b>	19.2%	-	(0.3ppt)	<b>18.9%</b>	17.1%	-	1.8ppt

## Divisional performance:

	6 months ended 30 June 2023			
	2023 \$m	2022 \$m	Change \$m	Change %
<b>Divisions</b>				
Insights	<b>944.8</b>	927.3	17.5	2%
Profiles	<b>163.6</b>	161.4	2.2	1%
Worldpanel	<b>180.2</b>	174.7	5.5	3%
Numerator	<b>106.6</b>	90.9	15.7	17%
Kantar Media	<b>234.3</b>	217.0	17.3	8%
Vivvix <sup>1</sup>	<b>54.6</b>	54.4	0.2	-
<b>Divisional Gross Revenue</b>	<b>1,684.1</b>	1,625.7	58.4	4%
Intercompany revenue at constant currency	<b>(225.5)</b>	(219.9)	(5.6)	3%
<b>Divisional Net Revenue</b>	<b>1,458.6</b>	1,405.8	52.8	4%
Proforma impact of acquisitions and disposals	-	104.2	(104.2)	-
Foreign exchange on constant currency	<b>10.6</b>	56.0	(45.4)	-
<b>Revenue per Condensed Consolidated Statement of Income</b>	<b>1,469.2</b>	1,566.0	(96.8)	(6%)

<sup>1</sup> In 2023, our North American Advertising Intelligence (Ad Intel) business is reported as a separate division under the brand name Vivvix, which combines elements of the Kantar Media and Numerator Ad Intel businesses.

## **Divisional Gross Revenue**

Gross Revenue increased by \$58.4 million, or 4% from \$1,625.7 million in the six months ended 30 June 2022 to \$1,684.1 million in the six months ended 30 June 2023. All divisions showed growth versus 2022. Strong client demand for behavioural data continues in 2023 as our Worldpanel division grew by \$5.5 million or 3% and the Numerator division grew by \$15.7 million or 17%. The Kantar Media division grew by \$17.3 million or 8%, with growth across all offers. Our Profiles division grew by \$2.2 million or 1% as in a complex and uncertain macroeconomic climate, customers are increasingly focused on data quality in order to maximise ROI. Profiles is well placed to respond to this trend with the highest quality global panel in LifePoints and the market-leading fraud detection capability in Qmee. The Insights division grew by \$17.5 million or 2%, primarily driven by the Brand Performance domain supported by investment in new product and offer.

## **Direct Costs**

Direct Costs, which are the costs of delivering our services, increased by \$15.0 million or 3% from \$469.9 million in the six months ended 30 June 2022, to \$484.9 million in the six months ended 30 June 2023, which was lower than the 4% increase in Gross Revenue.

## **Adjusted Gross Margin**

Our Adjusted Gross Margin as a percentage of Gross Revenue increased by 0.1ppt to 71.2%, as we continue to drive more efficiencies and automation via platforms and offers such as Kantar Marketplace. Overall, our Adjusted Gross Margin increased by \$43.4 million or 4% from \$1,155.8 million in the six months ended 30 June 2022 to \$1,199.2 million in the six months ended 30 June 2023.

## **Staff Costs**

Staff Costs increased by \$31.7 million or 5% from \$679.3 million in the six months ended 30 June 2022, to \$711.0 million in the six months ended 30 June 2023. This increase reflects higher headcount to support business growth and investment to attract and retain talent.

## **General and Administrative Costs**

General and Administrative Costs increased by \$4.3 million or 3% from \$164.8 million in the six months ended 30 June 2022, to \$169.1 million in the six months ended 30 June 2023. This increase was primarily driven by higher IT costs on improved platforms and additional travel costs.

## **Adjusted EBITDA**

Adjusted EBITDA increased by \$7.4 million or 2% from \$311.7 million in the six months ended 30 June 2022, to \$319.1 million in the six months ended 30 June 2023, due to the factors discussed above.

## Senior Lender Net Debt

As at 30 June

	<b>2023</b>	2022
	<b>\$m</b>	\$m
Cash and cash equivalents <sup>1</sup>	<b>(159.7)</b>	(255.9)
Senior Facilities <sup>2</sup>	<b>2,229.1</b>	1,979.5
Senior Secured Notes <sup>3</sup>	<b>1,516.3</b>	1,473.3
<b>Total Senior Secured Net Debt</b>	<b>3,585.7</b>	3,196.9
Senior Unsecured Notes <sup>3</sup>	<b>467.1</b>	448.6
<b>Total Senior and Unsecured Net Debt</b>	<b>4,052.8</b>	3,645.5
Other Debts <sup>4</sup>	<b>252.4</b>	267.3
<b>Total Net Debt</b>	<b>4,305.2</b>	3,912.8

For reconciliation between the Senior Lender Net Debt Alternative Performance Measure and Condensed Consolidated Statement of Financial Position please refer to page 11.

	<b>2023</b>	2022
	<b>\$m</b>	\$m
Cash and cash equivalents <sup>1</sup>	<b>159.7</b>	255.9
Committed Facilities <sup>5</sup>	<b>255.6</b>	268.8
Uncommitted Facilities <sup>6</sup>	<b>44.4</b>	47.9
<b>Total Liquidity</b>	<b>459.7</b>	572.6

1. Represents cash and cash equivalents net of overdrafts as of 30 June.
2. The Senior Facilities are comprised of the Senior Term Loans and the Revolving Credit Facility. The amount shown represents the US Dollar equivalent of the aggregate principal amount of the Senior Term Loans, without giving effect to discounts or fees to be paid to the lenders thereunder. The Senior Term Loans include (i) a €1,135.0 million term loan B bearing interest at EURIBOR plus a 4.25% margin (subject to a margin ratchet), (ii) a \$337.8 million term loan B bearing interest at Term SOFR plus 5.00% margin (subject to a margin ratchet) and (iii) a \$491.3 million term loan B2 bearing interest at Term SOFR (floor of 0.75%) plus 4.50% margin (this term loan is not subject to a margin ratchet); each maturing in December 2026. The Revolving Credit Facility provides for \$400.0 million of borrowings (including any permitted ancillary facilities established thereunder) in certain specified currencies and any other currencies readily available in the relevant interbank market (subject to the consent of the relevant lenders), subject to customary borrowing conditions, bears a margin of the applicable benchmark rate plus 3.50% (subject to a margin ratchet) and matures in June 2026. As at 30 June 2023, \$161.4 million was drawn down under the facility (30 June 2022: \$nil).
3. Represents the U.S. Dollar-equivalent of the aggregate principal amount of (i) the €1,000.0 million 5.75% Senior Secured Notes maturing 31 October 2026, (ii) the \$425.0 million 5.50% Senior Secured Notes maturing 31 October 2026 and (iii) the €428.0 million 9.25% Senior Notes maturing 31 October 2027, issued in an initial aggregate principal amount of €475.0 million, with €47.0 million redeemed in a special mandatory redemption in February 2020 and does not reflect any initial purchaser discount or original issue discount.
4. Represents IFRS 16 lease liabilities, as well as a loan from the WPP Plc to the Kantar Group.
5. Committed facilities have a defined maturity date that cannot be cancelled.
6. Uncommitted facilities are cancellable by either party.

We or our affiliates may from time to time seek to retire, repurchase or sell our outstanding debt through cash purchases, in open market purchases, privately negotiated transactions or otherwise. Such repurchases or sales will depend on market conditions, our liquidity requirements, contractual restrictions and other factors, and the amounts involved may be material. We continue to monitor the maturities on our debt and may consider opportunistic refinancing of some of our debt in the future.

## Trade Working Capital

	Constant Currency	
	30 June 2023	31 December 2022
	\$m	\$m
Net Receivables <sup>1</sup>	326.0	384.5
Accrued Revenue <sup>2</sup>	193.6	136.8
Trade Payables incl. accruals <sup>3</sup>	(341.4)	(382.6)
Deferred Income <sup>4</sup>	(308.6)	(287.1)
<b>Trade Working Capital</b>	<b>(130.4)</b>	<b>(148.4)</b>

<sup>1</sup> Represents trade account receivables owed to the Group net of any allowance for doubtful accounts.

<sup>2</sup> Constitutes revenue recognised in advance of billings.

<sup>3</sup> Represents amounts owed to our suppliers including amounts accrued for that have not yet been invoiced.

<sup>4</sup> Constitutes revenue billed in advance of services being provided.

Trade Working Capital decreased by \$18.0 million from negative (\$148.4) million as at 31 December 2022, to negative (\$130.4) million as at 30 June 2023.

## Capital Expenditure

	6 months ended 30 June	
	2023	2022
	\$m	\$m
Purchases of property, plant and equipment	10.2	2.7
Purchases of other intangible assets (incl. capitalised computer software)	77.8	63.2
<b>Capital Expenditure</b>	<b>88.0</b>	<b>65.9</b>

Capital Expenditure increased by \$22.1 million, or 34% from \$65.9 million in the six months ended 30 June 2022, to \$88.0 million in the six months ended 30 June 2023. This increase was due to upgrading our product platforms and improving our back-office operations.

## Presentation of financial and other information

### Constant Currency and Actual Rates

We present certain financial measures on a constant currency basis in U.S. Dollars. These constant currency measures eliminate the effect of fluctuations in the exchange rates we use in the translation of our non-U.S. denominated sales into U.S. Dollars by assuming that exchange rates were constant in all periods. For financial information for the period ended 30 June 2023 and 2022, we use the budgeted constant currency rate for the year ended 31 December 2023, which is prepared on a forward-looking basis. We additionally show financial information for the period ended 30 June 2023 at the actual exchange rates calculated by taking the income statements of foreign subsidiary undertakings translated into U.S. Dollars at average exchange rates and the net assets of these companies translated at exchange rates as of 30 June 2023. The discussion and analysis of the financial information presented in "Operating and Financial Review" is presented in U.S. Dollars on a constant currency basis, other than as specified. We believe that these measures facilitate an understanding of the economic performance of our operations.

	<b>31 December 2023 Constant Currency Rate per U.S. Dollar</b>	<b>30 June 2023 Average Actual Rate per U.S. Dollar</b>	<b>30 June 2023 Closing Rate per U.S. Dollar</b>
<b>EUR</b>	0.92	0.92	0.92
<b>GBP</b>	0.82	0.79	0.79
<b>INR</b>	83.80	82.16	82.09
<b>CNY</b>	6.77	7.15	7.25
<b>BRL</b>	5.49	4.85	4.79
<b>AUD</b>	1.46	1.49	1.50

# Alternative Performance Measures

The Group has presented a number of Alternative Performance Measures (“APMs”), which are used in addition to Consolidated Financial Statement statutory performance measures. The Group believes that these APMs, which are not considered to be a substitute for or superior to Consolidated Financial Statement statutory performance measures, provide stakeholders with additional helpful information on the performance of the business. These APMs are consistent with how the business performance is planned and reported within the internal management reporting to the Board.

Our APMs are explained on the pages that follow.

## Adjusted EBITDA

### Definition

We define Adjusted EBITDA as loss for the year before: (i) taxation; (ii) finance income; (iii) finance costs; (iv) revaluation of financial instruments; (v) share of results of associates; (vi) acquisition and disposal related costs, including costs for aborted deals and deal costs not capitalised; (vii) restructuring and transformation costs, including shareholder consulting costs and investment write-downs; (viii) amortisation of intangible assets; (ix) impairment of goodwill and other intangible assets; (x) depreciation of property, plant and equipment; (xi) depreciation of right-of-use assets; (xii) (gains)/losses on disposal of investments and subsidiaries; (xiii) share-based payment charges and associated costs and other adjusting items. Adjusting items that are not indicative of its trading performance by management by virtue of their size and/or incidence. This is presented at actual reported exchange rates.

Adjusted EBITDA is presented including acquisitions and excluding disposals from the time of acquisition or disposal along with the prior year comparatives. This means for 2022 we have included six months of Qmee and Blackwood Seven results and excluded four months of Numerator eCommerce and six months of Public, TNS Russia, and Xtel results. This is presented at constant currency exchange rates; refer to page 7 for further details.

### Purpose

The Group believes that Adjusted EBITDA – actual rates and Adjusted EBITDA – constant currency facilitate comparisons of operating performance from period to period and company to company by eliminating potential differences caused by variations in capital structures (affecting interest and finance charges), tax positions (such as the impact of changes in effective tax rates or net operating (losses)/profit) and the age and booked depreciation and amortisation on assets. The Group excludes certain items like acquisition and disposal related costs and restructuring and transformation costs, which include severance costs from Adjusted EBITDA because it believes they are not indicative of its trading performance.

## Reconciliation between APM and Condensed Consolidated Financial Statements:

		6 months ended 30 June	
	Note	2023 \$m	2022 \$m
<b>Loss for the period</b>		<b>(182.4)</b>	(227.0)
Add back:			
Taxation		<b>(8.9)</b>	(17.5)
Finance income		<b>(9.3)</b>	(3.8)
Finance costs		<b>184.3</b>	169.1
Revaluation of financial instruments		<b>0.9</b>	(4.1)
<b>Loss before interest and taxation</b>		<b>(15.4)</b>	(83.3)
Add back:			
Share of results of associates		<b>8.0</b>	(4.2)
<b>Operating Loss per the Condensed Consolidated Statement of Income</b>		<b>(7.4)</b>	(87.5)
Add back:			
Amortisation of other intangible assets	4	<b>165.7</b>	143.5
Expenses related to events in Ukraine and suspension of activities in Russia	4	-	52.7
Depreciation of property, plant and equipment	4	<b>15.6</b>	19.1
Depreciation of right-of-use assets	4	<b>28.3</b>	31.8
Loss on disposal of subsidiaries		-	11.0
<b>EBITDA</b>		<b>202.2</b>	170.6
Add back:			
Acquisitions and disposal related costs	4	<b>32.9</b>	47.2
Restructuring and transformation costs	4	<b>40.7</b>	72.5
Other items <sup>1</sup>		<b>45.1</b>	17.3
<b>Adjusted EBITDA – actual exchange rates</b>		<b>320.9</b>	307.6
Proforma impact of acquisitions and disposals		-	15.2
Foreign exchange on constant currency		<b>(1.8)</b>	(11.1)
<b>Adjusted EBITDA – constant currency</b>		<b>319.1</b>	311.7

<sup>1</sup>Relate to share-based payment charges and associated costs and other adjusting items that are not indicative of trading performance by management by virtue of their size and/or incidence.

## Gross Revenue

### Definition

We define Gross Revenue as revenue, including acquisitions and excluding disposals from the time of acquisition or disposal along with the prior year comparatives and including intercompany revenue. This is presented at constant currency exchange rates, refer to page 7 for further details. We monitor divisional performance on a gross basis, i.e. inclusive of intercompany revenue and therefore analyse Group performance on an aggregate basis.

		6 months ended 30 June		
	2023 \$m	2022 \$m	Change \$m	Bridge %
<b>Revenue per Condensed Consolidated Statement of Income</b>	<b>1,469.2</b>	1,566.0	(96.8)	(6.2%)
Intercompany revenue at constant currency	<b>225.5</b>	219.9	5.6	0.4%
Proforma impact of acquisitions and disposals <sup>1</sup>	-	(104.2)	104.2	6.6%
Foreign exchange on constant currency	<b>(10.6)</b>	(56.0)	45.4	2.9%
<b>Gross Revenue</b>	<b>1,684.1</b>	1,625.7	58.4	3.6%

<sup>1</sup>This means for 2022 we have included six months of Qmee and Blackwood Seven results and excluded four months of Numerator eCommerce and six months of Public, TNS Russia, and Xtel results.

## Adjusted Gross Margin

### Definition

We define Adjusted Gross Margin as Gross Revenue after Direct Costs. We define Direct Costs as third-party and internal costs as well as other services which directly relate to the services delivered to clients and inclusive of intercompany costs. Costs comprise fieldwork costs including online, face-to-face and telephone, survey scripting and data processing, external data acquisition costs, billable travel, panel recruitment costs and panellist incentives for panellist who complete surveys (including amortisation where panel incentives are capitalised).

	6 months ended 30 June	
	2023	2022
	\$m	\$m
<b>Gross Profit per Condensed Consolidated Statement of Income</b>	<b>230.4</b>	203.9
Add back:		
Depreciation of property, plant and equipment	6.8	7.4
Depreciation of right-of-use assets	28.3	31.8
Amortisation of other intangible assets	109.0	100.0
Indirect staff costs	773.1	853.5
Other items <sup>1</sup>	62.4	54.3
<b>Adjusted Gross Margin – actual exchange rates</b>	<b>1,210.0</b>	1,250.9
Proforma impact of acquisitions and disposals <sup>2</sup>	-	(51.6)
Foreign exchange on constant currency	(10.8)	(43.5)
<b>Adjusted Gross Margin – constant currency</b>	<b>1,199.2</b>	1,155.8

<sup>1</sup>Includes property, development and other costs.

<sup>2</sup>This means for 2022 we have included six months of Qmee and Blackwood Seven results and excluded four months of Numerator eCommerce and six months of Public, TNS Russia, and Xtel results.

## Senior Secured Net Debt and Covenant leverage

### Definition

Senior Secured Net Debt is calculated as non-current and current loans less adjusted cash. Covenant leverage is calculated as net debt divided by last twelve months (LTM) covenant Adjusted EBITDA.

### Purpose

Net debt is a measure of the Group's net indebtedness that provides an indicator of overall balance sheet strength. It is also a single measure that can be used to assess both the Group's cash position and its indebtedness. Net leverage is used to show how many years it would take for a company to pay back its debt if net debt and Adjusted EBITDA are held constant.

Senior Secured Net Debt (excluding lease liabilities) on 30 June 2023 was \$3,396.1 million and LTM Adjusted EBITDA for the Relevant Period was \$780.9 million. As at 30 June 2023, Senior Secured Net Debt was 4.35 times LTM Adjusted EBITDA.

	Cash and cash equivalents		Debt		Net Debt (excl. Lease liabilities)		Lease Liabilities and other debt		Net Debt (incl. Lease liabilities)	
	30 June 2023	30 June 2022	30 June 2023	30 June 2022	30 June 2023	30 June 2022	30 June 2023	30 June 2022	30 June 2023	30 June 2022
	\$m	\$m	\$m	\$m	\$m	\$m	\$m	\$m	\$m	\$m
Consolidated Statement of Financial Position	<b>(436.1)</b>	(444.9)	<b>4,587.7</b>	4,176.2	<b>4,151.6</b>	3,731.3	<b>243.3</b>	256.7	<b>4,394.9</b>	3,988.0
Reclassification of Bank Overdrafts	<b>216.4</b>	136.4	<b>(216.4)</b>	(136.4)	-	-	-	-	-	-
Reclassification of WPP Plc loan	-	-	<b>(9.1)</b>	(10.6)	<b>(9.1)</b>	(10.6)	<b>9.1</b>	10.6	-	-
Unamortised debt-issuance costs deducted from borrowings	-	-	<b>93.5</b>	99.0	<b>93.5</b>	99.0	-	-	<b>93.5</b>	99.0
Outside the Senior Lenders' perimeter <sup>1</sup>	<b>60.0</b>	52.6	<b>(243.2)</b>	(226.8)	<b>(183.2)</b>	(174.2)	-	-	<b>(183.2)</b>	(174.2)
<b>Senior Lender Net Debt</b>	<b>(159.7)</b>	(255.9)	<b>4,212.5</b>	3,901.4	<b>4,052.8</b>	3,645.5	<b>252.4</b>	267.3	<b>4,305.2</b>	3,912.8
Senior Lenders' Unsecured Debt <sup>1</sup>	<b>0.7</b>	1.4	<b>(467.1)</b>	(448.6)	<b>(466.4)</b>	(447.2)				
Proforma adjustments per the covenant definition <sup>2</sup>	<b>(74.3)</b>	(11.5)	-	-	<b>(74.3)</b>	(11.5)				
Retranslation at LTM average foreign exchange rates	<b>(10.5)</b>	-	<b>(105.5)</b>	-	<b>(115.9)</b>	-				
<b>Consolidated Senior Secured Net Debt</b>	<b>(243.8)</b>	(266.0)	<b>3,639.9</b>	3,452.8	<b>3,396.1</b>	3,186.8				
Covenant LTM Adjusted EBITDA					<b>780.9</b>	756.1				
Leverage					<b>4.35x</b>	4.21x				

<sup>1</sup> Excludes cash and debt in legal entities above the level of Summer (BC) Holdco A S.à r.l. and Summer (BC) US Bidco B LLC in the legal structure of the Group.

<sup>2</sup> Proforma adjustments relate to the definitions within the Senior Facilities Agreement dated 26 November 2019 (amended 30 November 2021).

	\$m
<b>LTM Adjusted EBITDA</b>	<b>712.8</b>
Impact of acquisitions and disposals	(13.1)
Other adjustments per the Covenant Definition of LTM Adjusted EBITDA <sup>1</sup>	11.4
Dividends Received from Associates	8.8
Run-rate Adjustment <sup>2</sup>	61.0
<b>Covenant LTM Adjusted EBITDA</b>	<b>780.9</b>

<sup>1</sup> Includes adjustments for: property taxes, non-cash pension costs, other non-cash charges, foreign exchange, and proforma related to the definitions within the Senior Facilities Agreement.

<sup>2</sup> Run-rate adjustment for covenant purposes is limited to 25% of overall LTM Adjusted EBITDA.

# Condensed Consolidated Statement of Income and Other Comprehensive Income (unaudited)

For the 6 months ended 30 June

	Notes	6 months ended 30 June	
		2023 \$m	2022 \$m
Revenue	3	1,469.2	1,566.0
Cost of services	4	(1,238.8)	(1,362.1)
<b>Gross profit</b>		<b>230.4</b>	203.9
General and administrative costs	4	(237.8)	(291.4)
<b>Operating loss</b>		<b>(7.4)</b>	(87.5)
Share of results of associates		(8.0)	4.2
<b>Loss before interest and taxation</b>		<b>(15.4)</b>	(83.3)
Finance income	5	9.3	3.8
Finance costs	5	(184.3)	(169.1)
Revaluation of financial instruments	5	(0.9)	4.1
<b>Loss before taxation</b>		<b>(191.3)</b>	(244.5)
Taxation		8.9	17.5
<b>Loss for the period</b>		<b>(182.4)</b>	(227.0)
<b>Loss attributable to:</b>			
Equity holders of the parent		(112.7)	(143.3)
Non-controlling interests		(69.7)	(83.7)
<b>Loss for the period</b>		<b>(182.4)</b>	(227.0)
Consolidated Statement of Comprehensive Income:			
<b>Items that may be reclassified subsequently to profit or loss:</b>			
Currency translation differences on translation of foreign operations		(41.3)	122.4
Fair value movements on derivatives in effective hedge relationships		(4.3)	34.7
<b>Items that will not be reclassified subsequently to profit or loss:</b>			
Movement on equity investments held at fair value through other comprehensive expenses		(4.7)	(14.3)
<b>Other comprehensive (expense)/income for the period</b>		<b>(50.3)</b>	142.8
<b>Total comprehensive expense for the period</b>		<b>(232.7)</b>	(84.2)
<b>Attributed to:</b>			
Equity holders of the parent		(135.1)	(55.6)
Non-controlling interests		(97.6)	(28.6)
<b>Total comprehensive expense for the period</b>		<b>(232.7)</b>	(84.2)

## Condensed Consolidated Statement of Financial Position (unaudited)

### As at 30 June 2023

	Notes	30 June 2023 \$m	31 December 2022 \$m
<b>Non-current assets</b>			
Goodwill		2,545.8	2,548.1
Other intangible assets		1,943.7	2,017.0
Property, plant and equipment		128.8	121.4
Right-of-use assets		220.5	223.5
Equity accounted and other investments		176.6	179.6
Other investments		2.3	6.6
Corporate income tax recoverable		12.6	12.6
Deferred tax assets		62.8	66.1
Derivative assets		66.6	63.1
Trade and other receivables		82.6	80.6
		<b>5,242.3</b>	5,318.6
<b>Current assets</b>			
Corporate income tax recoverable		28.0	28.0
Trade and other receivables		760.1	764.3
Derivative assets		1.4	10.2
Cash and cash equivalents		436.1	481.1
Assets classified as held for sale	7	32.2	-
		<b>1,257.8</b>	1,283.6
<b>Current liabilities</b>			
Loans payable	6	(10.3)	(155.2)
Trade and other payables		(1,206.9)	(1,333.8)
Derivative liabilities		(6.2)	(6.1)
Corporate income tax payable		(127.8)	(153.7)
Bank overdrafts	6	(216.4)	(193.6)
Provisions and other liabilities		(84.7)	(84.3)
Short-term lease liabilities		(41.1)	(48.6)
Liabilities directly associated with assets classified as held for sale	7	(5.3)	-
		<b>(1,698.7)</b>	(1,975.4)
<b>Net current liabilities</b>		<b>(440.9)</b>	(691.8)
<b>Total assets less current liabilities</b>		<b>4,801.4</b>	4,626.8
<b>Non-current liabilities</b>			
Loans payable	6	(4,361.0)	(3,954.2)
Trade and other payables		(88.4)	(55.1)
Deferred tax liabilities		(305.1)	(337.8)
Provision for post-employment benefits		(37.5)	(36.8)
Provisions and other liabilities		(127.8)	(127.3)
Long-term lease liabilities		(202.2)	(194.1)
		<b>(5,122.0)</b>	(4,705.3)
<b>Net liabilities</b>		<b>(320.6)</b>	(78.5)
<b>Equity</b>			
Share capital		18.9	18.5
Share premium		496.9	487.0
Retained losses		(694.3)	(579.1)
Translation reserve		(67.4)	(40.2)
<b>Equity attributable to owners of the Company</b>		<b>(245.9)</b>	(113.8)
Non-controlling interests		(74.7)	35.3
<b>Total Equity</b>		<b>(320.6)</b>	(78.5)

# Condensed Consolidated Statement of Changes in Equity (unaudited)

## For the 6 months ended 30 June

	Called-up share capital	Share premium	Translation reserve	Retained losses	Total shareholder's equity	Non- controlling interests	Total equity
	\$m	\$m	\$m	\$m	\$m	\$m	\$m
<b>Balance at 1 January 2022</b>	<b>19.7</b>	<b>518.0</b>	<b>(64.4)</b>	<b>(430.6)</b>	<b>42.7</b>	<b>131.4</b>	<b>174.1</b>
Disposal of subsidiaries	-	-	(0.2)	-	(0.2)	(0.1)	(0.3)
Loss for the period	-	-	-	(143.3)	(143.3)	(83.7)	(227.0)
Currency translation adjustments	(1.5)	(40.7)	117.8	(0.1)	75.5	46.9	122.4
Movements on equity investments held at fair value through other comprehensive income	-	-	-	(8.6)	(8.6)	(5.7)	(14.3)
Fair value movements on derivatives in effective hedge relationships	-	-	-	20.8	20.8	13.9	34.7
<b>Other comprehensive (expense)/income</b>	<b>(1.5)</b>	<b>(40.7)</b>	<b>117.8</b>	<b>12.1</b>	<b>87.7</b>	<b>55.1</b>	<b>142.8</b>
Dividends paid	-	-	-	-	-	(18.0)	(18.0)
Issue of equity instruments	-	-	-	-	-	2.2	2.2
<b>Balance at 30 June 2022</b>	<b>18.2</b>	<b>477.3</b>	<b>53.2</b>	<b>(561.8)</b>	<b>(13.1)</b>	<b>86.9</b>	<b>73.8</b>
	Called-up share capital	Share premium	Translation reserve	Retained losses	Total shareholder's equity	Non- controlling interests	Total equity
	\$m	\$m	\$m	\$m	\$m	\$m	\$m
<b>Balance at 1 January 2023</b>	<b>18.5</b>	<b>487.0</b>	<b>(40.2)</b>	<b>(579.1)</b>	<b>(113.8)</b>	<b>35.3</b>	<b>(78.5)</b>
Disposal of subsidiaries	-	-	0.3	1.1	1.4	(1.1)	0.3
Loss for the period	-	-	-	(112.7)	(112.7)	(69.7)	(182.4)
Currency translation adjustments	0.4	9.9	(27.5)	0.2	(17.0)	(24.3)	(41.3)
Movements on equity investments held at fair value through other comprehensive income	-	-	-	(2.8)	(2.8)	(1.9)	(4.7)
Fair value movements on derivatives in effective hedge relationships	-	-	-	(2.6)	(2.6)	(1.7)	(4.3)
<b>Other comprehensive (expense)/income</b>	<b>0.4</b>	<b>9.9</b>	<b>(27.5)</b>	<b>(5.2)</b>	<b>(22.4)</b>	<b>(27.9)</b>	<b>(50.3)</b>
Dividends paid	-	-	-	-	-	(12.4)	(12.4)
Issue of equity instruments	-	-	-	1.6	1.6	1.1	2.7
<b>Balance at 30 June 2023</b>	<b>18.9</b>	<b>496.9</b>	<b>(67.4)</b>	<b>(694.3)</b>	<b>(245.9)</b>	<b>(74.7)</b>	<b>(320.6)</b>

# Condensed Consolidated Cash Flow Statement (unaudited)

For the 6 months ended 30 June

	Notes	6 months ended 30 June	
		2023 \$m	2022 \$m
<b>Cash flows from operating activities</b>			
<b>Operating loss</b>		<b>(7.4)</b>	(87.5)
Adjustments for:			
Depreciation, amortisation and impairments		<b>209.6</b>	219.6
Change in working capital		<b>(159.0)</b>	(112.4)
Loss on disposal of subsidiaries		-	11.0
Other items		<b>8.1</b>	13.6
<b>Cash generated from operations</b>		<b>51.3</b>	44.3
Tax paid		<b>(46.4)</b>	(49.5)
Dividends received from associates		<b>1.5</b>	2.4
Interest received		<b>9.3</b>	1.5
Interest paid		<b>(142.0)</b>	(120.0)
<b>Net cash outflow from operating activities</b>		<b>(126.3)</b>	(121.3)
<b>Cash flows from investing activities</b>			
Acquisition of subsidiaries	8	<b>(1.8)</b>	(168.8)
Disposal of subsidiaries	9	-	51.9
Deferred and contingent consideration paid		<b>(6.4)</b>	-
Proceeds on disposal of property, plant and equipment		<b>7.4</b>	-
Proceeds from sale of associates		-	11.1
Purchases of property, plant and equipment		<b>(22.7)</b>	(16.3)
Purchases of intangible assets		<b>(70.2)</b>	(49.7)
<b>Net cash used in investing activities</b>		<b>(93.7)</b>	(171.8)
<b>Cash flows from financing activities</b>			
Repayment of capital element of obligations under leases		<b>(24.9)</b>	(31.4)
Proceeds from borrowings		<b>370.5</b>	186.1
Repayment of borrowings		<b>(177.0)</b>	(39.7)
Issue of equity instrument		-	3.5
Dividends paid to non-controlling interests in subsidiaries		<b>(12.4)</b>	(18.0)
<b>Net cash provided by financing activities</b>		<b>156.2</b>	100.5
<b>Net decrease in cash and cash equivalents</b>		<b>(63.8)</b>	(192.6)
Effect of foreign exchange rate differences		<b>(4.0)</b>	(29.3)
<b>Cash and cash equivalents at the beginning of the period</b>		<b>287.5</b>	539.3
Cash and cash equivalents including cash held in disposal group at the end of period		<b>219.7</b>	317.4
Less: cash and cash equivalents held in disposal group presented as held for sale		-	(8.9)
<b>Cash and cash equivalents at the end of the period</b>		<b>219.7</b>	308.5

# Notes to the condensed consolidated financial statements (unaudited)

For the 6 months ended 30 June 2023

## 1. General information

Kantar Global Holdings S.à r.l. is a limited company incorporated in the Grand Duchy of Luxembourg with its registered office at 4, rue Lou Hemmer, L-1748, Senningerberg, Luxembourg. The Company was first registered on 13 September 2019 and undertook no significant activities until it commenced the acquisition of a 60% interest in the Kantar business from WPP Plc on 5 December 2019. WPP Plc retains approximately 40% interest in the Kantar business acquired.

The Company's immediate parent company is Bain Capital Europe V, S.à r.l. SICAV – RAIF, an investment fund incorporated in Luxembourg, and its ultimate controlling party is Bain Capital Europe Fund V, SCSp, a partnership established in Luxembourg.

The unaudited condensed interim Consolidated Financial Statements of Kantar Global Holdings S.à r.l. and its subsidiaries (the "Group") cover the six months period ended 30 June 2023. The comparative information covers the six months period ended 30 June 2022 and the Consolidated Statement of Financial Position as at 31 December 2022.

## 2. Basis of preparation and principal accounting policies

These unaudited condensed interim consolidated financial statements of the Group as of 30 June 2023 and for the six months ended, are presented in millions of US Dollars, rounded to the nearest hundred thousand, except as otherwise stated, and have been prepared in accordance with International Accounting Standard ("IAS") 34 Interim Financial Reporting. They should be read in conjunction with the annual consolidated financial statements of the Group and the notes thereto as of and for the year ended 31 December 2022 which were prepared in accordance with International Financial Reporting Standards as adopted in the European Union ("IFRS") (the "annual consolidated financial statements").

The accounting policies applied for the unaudited condensed interim consolidated financial statements as at 30 June 2023 do not differ from those applied in the annual consolidated financial statements as of and for the year ended 31 December 2022, except for the adoption of new standards effective as of 1 January 2023.

The following Amendments to IFRSs, which apply for the first time in 2023, have been adopted in these condensed interim consolidated financial statements.

- Amendments to IFRS 17 Insurance contracts: Initial Application of IFRS 17 and IFRS 9 – Comparative Information
- Amendments to IAS 12 Income Taxes: Deferred Tax related to Assets and Liabilities arising from a Single Transaction
- Amendments to IAS 1 Presentation of Financial Statements and IFRS Practice Statement 2: Disclosure of Accounting policies
- Amendments to IAS 8 Accounting policies, Changes in Accounting Estimates and Errors: Definition of Accounting Estimates
- IFRS 17 Insurance Contracts; including Amendments to IFRS 17

## 2. Basis of preparation and principal accounting policies (continued)

The application of these amendments has not had any material impact on the amounts reported for the current and prior periods but may affect the accounting and disclosures for future transactions or arrangements. At the date of authorisation of these unaudited condensed interim consolidated financial statements certain Standards and Amendments, which have not been applied, were in issue but not yet effective. The impact assessment for those Standards and Amendments is in progress. In preparing these unaudited condensed interim consolidated financial statements management has made judgements and estimates that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expense. Actual results may differ from these estimates.

The significant judgements made by management in applying the Group's accounting policies and the key sources of estimation uncertainty were the same as those described in the last annual consolidated financial statements.

## 3. Revenue

Revenue by geography:

	6 months ended 30 June	
	2023	2022
	\$m	\$m
Asia Pacific	299.1	314.5
Continental Europe	334.5	401.3
United Kingdom	223.5	237.6
Latin America	149.8	135.2
Middle East and Africa	54.0	60.1
North America	408.3	417.3
	<b>1,469.2</b>	1,566.0

Revenue by division:

	6 months ended 30 June	
	2023	2022
	\$m	\$m
Insights	850.5	892.1
Profiles	65.0	55.7
Worldpanel	180.2	180.0
Numerator	106.5	115.0
Kantar Media	212.7	230.2
Vivvix <sup>1</sup>	54.3	-
Public	-	93.0
	<b>1,469.2</b>	1,566.0

<sup>1</sup>In 2023, our North American Advertising Intelligence (Ad Intel) business is reported as a separate division under the brand name Vivvix, which combines elements of the Kantar Media and Numerator Ad Intel businesses.

#### 4. Costs of services and general administrative costs

	6 months ended 30 June	
	2023	2022
	\$m	\$m
Cost of services	1,238.8	1,362.1
General and administrative costs	237.8	291.4
	<b>1,476.6</b>	1,653.5
Cost of services and general and administrative costs include:		
Staff costs	788.6	855.1
Establishment costs	51.2	56.6
Data collection pass-through costs	271.7	315.6
Other costs of services and general and administrative costs	365.1	426.2
<b>Total cost of services and general and administrative costs</b>	<b>1,476.6</b>	1,653.5
Included in the costs above are:		
Acquisition and disposal related costs	32.9	47.2
Restructuring and transformation costs	40.7	72.5
Amortisation of other intangible assets	165.7	143.5
Expenses related to events in Ukraine and suspension of activities in Russia	-	52.7
Depreciation of property, plant and equipment	15.6	19.1
Depreciation of right-of-use assets	28.3	31.8
Short-term lease expense	2.5	3.7
Variable lease expense	6.3	6.1
Loss on disposal of subsidiaries	-	11.0

In the prior year, certain expenses have been recognised as a result of events in Ukraine and the suspension of operations in Russia. This includes impairment charges recognised of \$11.4 million related to goodwill, \$13.8 million related to other intangible assets and \$21.5 million related to other balance sheet assets including cash and short-term deposits, trade and other receivables, investments in associates, property, plant and equipment and right-of-use assets. Further charges of \$6.0 million were also recognised as a result of providing for onerous obligations arising.

## 5. Net finance costs and revaluation of financial instruments

	6 months ended 30 June	
	<b>2023</b>	2022
	<b>\$m</b>	\$m
<b>Finance income</b>		
Interest income	<b>9.3</b>	3.8
<b>Finance costs</b>		
Interest expense and similar charges	<b>(170.6)</b>	(138.5)
Interest expense related to lease liabilities	<b>(7.5)</b>	(6.0)
Interest expense related to defined benefit plans	<b>(0.5)</b>	(0.3)
Unwinding of discounts on provisions	<b>(3.6)</b>	(1.6)
Foreign exchange loss on financing activities	<b>(2.1)</b>	(22.7)
	<b>(184.3)</b>	(169.1)
<b>Revaluation of financial instruments</b>		
Revaluation of derivatives	<b>(0.9)</b>	4.1

## 6. Borrowings

		As at 30 June 2023		As at 31 December 2022	
		Carrying Value \$m	Fair Value \$m	Carrying Value \$m	Fair Value \$m
<b>Current</b>	<u>Maturity</u>				
Bank overdrafts		<b>216.4</b>	<b>216.4</b>	193.6	193.6
Term loan USD LIBOR (0% floor) plus margin (amortisation)	Dec-26	<b>3.5</b>	<b>3.5</b>	3.5	3.5
Term loan USD LIBOR (0.75% floor) plus margin (amortisation)	Dec-26	<b>5.0</b>	<b>5.0</b>	5.0	5.0
Loan from WPP Plc BoE rate plus margin (amortisation)	Dec-27	<b>1.8</b>	<b>1.8</b>	1.7	1.5
Revolving Credit Facility (0% floor) plus margin	Jun-26	<b>-</b>	<b>-</b>	145.0	145.0
		<b>226.7</b>	<b>226.7</b>	348.8	348.6
<b>Non-current</b>	<u>Maturity</u>				
Revolving Facility - (0% floor) plus margin	Jun-26	<b>161.4</b>	<b>161.4</b>	-	-
Term loan USD LIBOR (0% floor) plus margin	Dec-26	<b>321.4</b>	<b>310.6</b>	321.3	310.8
Term loan USD LIBOR (0.75% floor) plus margin	Dec-26	<b>477.6</b>	<b>456.1</b>	478.8	449.7
Term loan EURIBOR (0% floor) plus margin	Dec-26	<b>1,191.3</b>	<b>1,153.7</b>	978.6	945.8
Senior Secured Notes 5.50% fixed	Oct-26	<b>417.5</b>	<b>361.3</b>	416.5	341.1
Senior Secured Notes 5.75% fixed	Oct-26	<b>1,082.4</b>	<b>962.4</b>	1,059.7	907.7
Senior Notes 9.25% fixed	Oct-27	<b>459.0</b>	<b>378.6</b>	449.2	346.2
Loan from WPP Plc BoE rate plus margin	Dec-27	<b>7.3</b>	<b>4.7</b>	7.0	4.2
Loans from Bain Capital companies 1.69% fixed	Jun-28	<b>68.4</b>	<b>28.5</b>	68.4	26.5
Vendor Loan Note	Jul-41	<b>165.0</b>	<b>120.5</b>	165.0	88.8
Yield Free PECs issued to WPP Plc	Dec-50	<b>3.7</b>	<b>3.7</b>	3.7	3.7
Yield Free PECs issued to Bain Capital Companies	Dec-50	<b>6.0</b>	<b>6.0</b>	6.0	6.0
		<b>4,361.0</b>	<b>3,947.5</b>	3,954.2	3,430.5

## 7. Assets held for sale

On 20 June 2023, the Group signed an agreement to sell Kantar Media Healthcare Research to leading healthcare marketing specialist, M3 Global Research for consideration of \$74.3 m. The transaction closed on 1 July 2023. As at 30 June 2023, net assets of \$26.9 million have been reclassified as assets held for sale.

## 8. Acquisitions

On 9 January 2023 the Group acquired the remaining 49.9% shareholding of TNS Media Vietnam Co. Ltd for \$4.9 million and up to a further \$4.9 million payable in three tranches based on retention of the former owner and EBITDA targets. This entity was previously recognised as an associate as a result of the shareholders agreement in place between the Group and the other shareholder however this agreement was also terminated upon acquisition. This resulted in the recognition of \$11.0 million of intangible assets, \$0.7 million goodwill and a deferred tax liability of \$2.2 million.

During the six months ended June 2022, the Group completed the acquisitions of Blackwood Seven A/S and Quale Topco Limited (Qmee). The total consideration for these acquisitions was \$114.3 million. An additional \$54.5 million was paid to the external lenders of Blackwood Seven A/S and Qmee to settle the existing borrowings of the acquired businesses. On the initial valuation, these acquisitions result in a recognition of \$80.9 million of intangible assets related to customer relationships, technologies, right to access consumer panels, and trade names of Qmee and Blackwood Seven. Following measurement period adjustments, goodwill of \$102.7 million was recognised and acquisition costs of \$4.0 million were recognised in the Group's Condensed Consolidated Statement of Income.

## 9. Disposals

On 1 January 2022, the Group completed the sale of its Reputation Intelligence business to leading technology investor Symphony Technology Group "STG" for consideration of \$15.9 million with a loss of \$12.4 million recognised. The transaction completed in accordance with the definitive agreement announced on 4 August 2021, having obtained approvals from all relevant authorities.

On 29 April 2022, the Group completed the disposal of the Numerator eCommerce Path Intelligence Solutions business to Wiser Solutions for consideration of \$46.9 million with a gain of \$1.4 million recognised.

## 10. Financial instruments at fair value

The following table provides an analysis of financial instruments that are measured subsequent to initial recognition at fair value, grouped into levels 1 to 3 based on the degree to which the fair value is observable:

- Level 1 fair value measurements are those derived from quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2 fair value measurements are those derived from inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices);
- Level 3 fair value measurements are those derived from valuation techniques that include inputs for the asset or liability that are not based on observable market data (unobservable inputs).

	At 30 June 2023			At 31 December 2022		
	Level 1	Level 2	Level 3	Level 1	Level 2	Level 3
	\$m	\$m	\$m	\$m	\$m	\$m
<b>Held at fair value through profit or loss</b>						
Other investments	2.3	-	-	6.6	-	-
Derivative assets	-	1.4	-	-	3.9	-
Derivative liabilities	-	(6.2)	-	-	(6.1)	-
Deferred and contingent consideration	-	-	(132.0)	-	-	(128.4)
<b>Held at fair value through other comprehensive income</b>						
Derivative assets	-	66.6	-	-	69.4	-

The fair values of financial assets and liabilities are based on quoted market prices where available. Where the market value is not available, the Group has estimated relevant fair values on the basis of publicly available information from outside sources. There have been no movements between the levels in the periods presented.

Reconciliation of level 3 fair value measurements:

	<b>Deferred and contingent consideration \$m</b>
<b>At 31 December 2022</b>	<b>128.4</b>
Charged to income statement	3.8
Additions	5.1
Utilised	(6.4)
Released to income statement	(0.1)
Exchange adjustments	1.2
<b>At 30 June 2023</b>	<b>132.0</b>

## Certain defined terms and conventions

We have prepared the report using a number of conventions, which you should consider when reading information contained herein as follows:

- **Acquisition:** means the acquisition of the entities comprising the Target Group pursuant to the Acquisition Agreement;
- **Adjusted EBITDA:** We define Adjusted EBITDA as loss for the year before: (i) taxation; (ii) finance income; (iii) finance costs; (iv) revaluation of financial instruments; (v) share of results of associates; (vi) acquisition and disposal related costs, including costs for aborted deals and deal costs not capitalised; (vii) restructuring and transformation costs, including shareholder consulting costs and investment write-downs; (viii) amortisation of intangible assets; (ix) impairment of goodwill and other intangible assets; (x) depreciation of property, plant and equipment; (xi) depreciation of right-of-use assets; (xii) (gains)/losses on disposal of investments and subsidiaries; (xiii) share-based payment charges and associated costs and other adjusting items. Adjusting items that are not indicative of its trading performance by management by virtue of their size and/or incidence. This is presented at actual reported exchange rates. Adjusted EBITDA is presented including acquisitions and excluding disposals from the time of acquisition or disposal along with the prior year comparatives. This means for 2022 we have included six months of Qmee and Blackwood Seven results and excluded four months of Numerator eCommerce and six months of Public, TNS Russia, and Xtel results.
- **Adjusted Gross Margin:** We define Adjusted Gross Margin as Gross Revenue after Direct Costs. We define Direct Costs as third-party and internal costs as well as other services which directly relate to the services delivered to clients and inclusive of intercompany costs. Costs comprise fieldwork costs including online, face-to-face and telephone, survey scripting and data processing, external data acquisition costs, billable travel, panel recruitment costs and panellist incentives for panellist who complete surveys (including amortisation where panel incentives are capitalised).
- **BoE:** means Bank of England;
- **Company:** means Reporting Entity;
- **Gross Revenue:** We define Gross Revenue as revenue, including acquisitions and excluding disposals from the time of acquisition or disposal along with the prior year comparatives, and including intercompany revenue. This is presented at constant currency exchange rates. We monitor divisional performance on a gross basis i.e., inclusive of intercompany revenue, and therefore analyse group performance on an aggregate basis;
- **IFRS:** means the International Financial Reporting Standards issued by the International Accounting Standards Board, as adopted by the European Union;
- **Net debt and covenant leverage:** Net debt is calculated as non-current and current loans, and long-term and short-term lease liabilities less adjusted cash. Covenant leverage is calculated as net debt divided by last twelve months (LTM) covenant Adjusted EBITDA;
- **Notes:** means, together, the Senior Notes and the Senior Secured Notes;
- **Reporting Entity:** means Kantar Global Holdings S.à r.l. (formerly, Summer (BC) Lux Consolidator S.C.A.), a private limited liability company (société à responsabilité limitée) incorporated under the laws of the Grand Duchy of Luxembourg, having its registered office at 4, rue Lou Hemmer, L-1748 Luxembourg-Senningerberg and registered with the Luxembourg Register of Commerce and Companies (Registre de Commerce et des Sociétés du Luxembourg) under number B237802;
- **Revolving Credit Facility:** means the \$400.0 million (equivalent) senior secured revolving credit facility established under the Senior Facilities Agreement, together with any ancillary facilities;
- **ROW Bidco:** means Summer (BC) Holdco B S.à r.l., a private limited liability company (société à responsabilité limitée) incorporated under the laws of the Grand Duchy of Luxembourg, having its registered office at 4, rue Lou Hemmer, L-1748 Luxembourg-Senningerberg and registered with the Luxembourg Register of Commerce and Companies (Registre de Commerce et des Sociétés du Luxembourg) under number B235548;

- **ROW Holdco:** means Summer (BC) Holdco A S.à r.l., a private limited liability company (société à responsabilité limitée) incorporated under the laws of the Grand Duchy of Luxembourg, having its registered office at 4, rue Lou Hemmer, L-1748 Luxembourg-Senningerberg and registered with the Luxembourg Register of Commerce and Companies (Registre de Commerce et des Sociétés du Luxembourg) under number B235472;
- **Senior Facilities Agreement:** means the senior facilities agreement, dated 26 November 2019, among, inter alia, RoW Bidco, US Bidco, Wilmington Trust (London) Limited, as agent and security agent, as amended, restated, modified, renewed, refunded, replaced, restructured, refinanced, repaid, increased or extended in whole or in part from time to time;
- **Senior Facilities:** means, together, the Senior Term Loans and the Revolving Credit Facility;
- **Senior Notes:** means the €428.0 million aggregate principal amount of 9.250% Senior Notes due 2027 issued on 30 October 2019 by ROW Holdco;
- **Senior Secured Notes:** means the €1,000.0 million aggregate principal amount of 5.750% Senior Secured Notes issued on 30 October 2019 by ROW Bidco, and the \$425.0 million aggregate principal amount of 5.50% Senior Secured Notes issued on 1 July 2021 by US Bidco;
- **Senior Term Loans:** mean the euro-denominated and U.S. dollar-denominated senior secured term facilities established under the Senior Facilities Agreement;
- **Target Group or Kantar:** means the entities comprising the Kantar business of the WPP Group acquired or to be acquired in the Acquisition;
- **US Bidco:** means Summer (BC) Bidco B LLC, a limited liability company formed in the State of Delaware and registered with the Secretary of State for the State of Delaware under no. 7475393 with registered office at Suite 302, 40F01 Kennett Pike, Wilmington, Delaware 19807;
- **WPP:** means WPP plc and its subsidiaries (registered number 111714), a public limited company incorporated in Jersey, with registered office at Queensway House, Hilgrove Street, St Helier, Jersey JE1 1ES; and

In addition to the terms defined above, the terms **“Group,” “Kantar,” “we,” “our”** and **“us”** mean, as the context requires, the Target Group and/or the Reporting Entity and its subsidiaries.

## Forward-looking statements and risk factors

Various statements contained in this report constitute “forward-looking statements” within the meaning of the securities laws of certain applicable jurisdictions. All statements other than statements of historical fact included in this report, including, without limitation, statements regarding our future financial position and results of operation, trends or developments affecting our financial condition and results of operation or the markets in which we operate, strategy, outlook and growth prospects, anticipated investments, costs and results, future plans and potential for growth, projects to enhance efficiency, impact of governmental regulations or actions, competition in areas of our business, litigation outcomes and timetables, future capital expenditures, liquidity requirements, capital resources, the successful integration of acquisitions and objectives of management for future operations or plans to launch new or expand existing operations, may be deemed to be forward-looking statements. When used in this report, the words “believe,” “anticipate,” “should,” “intend,” “assume,” “plan,” “may,” “will,” “expect,” “estimate,” “positioned,” “strategy” and similar expressions may identify these forward-looking statements, but the absence of these words does not necessarily mean that a statement is not forward-looking. These forward-looking statements involve known and unknown risks, uncertainties and other factors that may cause our actual results, performance or achievements or industry results to be materially different from those contemplated, projected, forecasted, estimated or budgeted, whether expressed or implied, by these forward-looking statements.